

Perspectives on NEC4 and collaborative contracts

Synopsis

In light of the growing focus on collaborative contract forms in construction projects, including NEC4, this seminar brings together various industry professionals to share their perspectives on NEC4 and more generally, collaborative contracts. This event aims to cover the considerations of project managers, developers and contractors, as well as the implications of NEC4 from a legal and expert standpoint. It will also discuss how NEC4 and other collaborative contract forms have been implemented in other jurisdictions, such as the UK, Hong Kong, and Australia.





Block H, Level 2, BCA Braddell Campus 200 Braddell Road, Singapore 579700 Tel: 6748 8306 Email: info@spm.sg Website: http://www.sprojm.org.sg

SPM Seminar Series 2025/05

Perspectives on NEC4 and collaborative contracts

Speaker:
Mr Ross Verhey

Date: 5 September 2025
Time: 2pm to 5pm
Venue: Marina Bay Sands,
Obayashi Theatre Level 1

Who Should Attend:
Developers, Project Managers,
Architects, Engineers, Quantity
Surveyors, Contract Managers and
Contractors.

Fee:

SPM Members : S\$60 nett Non-SPM Members : S\$80 nett

Attendees will be awarded 4 CPD points by SPM



Mr Ross Verhey Technical Director Mott MacDonald

MacDonald an engineering. Mott development is management consultancy and one of the largest wholly employeeowned firms of its kind. It plans, designs, delivers and maintains the transport, energy, water, buildings and wider infrastructure that is integral to people's daily lives. Its core strength is using its expertise to overcome complex challenges to deliver benefits for its clients and the communities they serve. Mr Ross Verhey is a Technical Director and our Project Strategy & Delivery Leader at Mott Macdonald Singapore. Ross is a professionally qualified Project Manager and Chartered Civil Engineer, with NEC4 ECC Project Manager Accreditation. He has extensive experience working on public sector programmes and projects globally, and his experience includes project management and commercial management of complex and major infrastructure projects throughout each phase of their life cycle.

Synopsis

This presentation will showcase Mott MacDonald's global experience in supporting governments to achieve their collaborative contracting journeys. It will focus on the benefits and challenges of NEC4 adoption, based on real-world project delivery experience. It will highlight how Mott MacDonald is using this experience to now support Singapore.





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Speaker:
Mr Matthew Bourke

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Mr Matthew Bourke Design & Construction Director Lendlease

Matthew is an experienced property professional with extensive project leadership experience throughout Asia and Australia, directing the planning, execution, and delivery of a substantial portfolio of large-scale, complex projects. Matthew's areas of expertise encompass procurement strategy, contract development and negotiation, commercial management, project mobilisation, construction planning and execution, contractor management, and consultant design management. He is a highly effective leader who prioritises a collaborative approach to procurement strategies, contracting, and project delivery to optimize value and ensure client success. Matthew holds a Bachelor of Construction Project Management with Honors, and a Master of Business Psychology with Distinction.

Synopsis

Accelerating the adoption of collaborative contracting in the private sector

This presentation will cover key points to drive the increased adoption of collaborative contracting in the private sector including:

- How to assess when collaborative contracts are the right model for a private sector development
- How collaborative contracting can drive value and improve project outcomes for developers and contractors
- Strategies and key focus areas for addressing the concerns of developers and contractors regarding collaborative contracts





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Speaker: Ms Danna Er

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Ms Danna Er Partner Addleshaw Goddard LLP

Danna is recognised as one of the leading construction and commercial disputes lawyers in Singapore. She has been ranked as a leading construction and commercial disputes lawyer by legal directories including Legal 500, Lexology Index (previously Who's Who Legal), Benchmark Litigation, Asialaw, Asian Legal Business, Doyle's Guide, JCI, Singapore Business Review and Lawyer Monthly. Danna's experience spans Infrastructure, Energy and Utilities, Industrial, Commercial and Residential Construction across projects in Asia and commercial disputes including trade and hospitality disputes. She has represented clients in high value, complex international arbitrations under major institutional rules (SIAC, ICC, LCIA, ICDR etc) and ad hoc proceedings, court proceedings, mediations and adjudications under the Building and Construction Industry Security of Payment Act. She also advises clients on risk management in construction projects.

Synopsis

This session will explore the key legal considerations arising from the adoption and use of the NEC4 suite of contracts in Singapore. With a focus on risk allocation, dispute resolution mechanisms, and compatibility with local legal norms and industry practice, the presentation will examine how NEC4 differs from more commonly used forms such as the PSSCOC and SIA contracts.





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Perspectives on NEC4 and collaborative contracts

Speaker:
Ms Yi Jie Huang

Date: 5 September 2025
Time: 2pm to 5pm
Venue: Marina Bay Sands,
Obayashi Theatre Level 1

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Ms Yi Jie Huang Senior Director Kroll

Yi Jie is a Senior Director in the Expert Services practice, based in Singapore. She leverages more than 20 years of experience in assisting clients in the preparation of expert reports as well as commercial management and contract administration services, together with claims preparation and negotiation. Yi Jie has worked on a wide range of projects, including rail, high-rise commercial/residential, power, production facilities and process facilities. She has been appointed as a quantum expert in her own right and has given oral evidence with cross-examination in international arbitration proceedings. Yi Jie holds a B.Sc. (Hons) in building and a master's in construction management. She also holds a post graduate diploma in law, and is an associate member of the Chartered Institute of Arbitrators.

Synopsis

This session will explore the NEC4 processes on key areas, such as early warning, compensation events, and amounts due, from a Singapore perspective.





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Speaker: Mr David Feehan

Date: 5 September 2025 Time: 2pm to 5pm Venue: Marina Bay Sands, **Obayashi Theatre Level 1**

Who Should Attend: **Developers, Project Managers, Architects, Engineers, Quantity Surveyors, Contract Managers and** Contractors.

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Mr David Feehan Director **Contract Dispute** Consultants

David is a Director of Contract Dispute Consultants, a claims and dispute avoidance consultancy with offices in Hong Kong and Singapore. He is a Chartered Civil Engineer and Accredited NEC4 Project Manager with over thirty years' experience on infrastructure and building mega-projects in Hong Kong, North America, Thailand and the United Kingdom. He specialises in claims and dispute management, dispute avoidance, negotiation and dispute resolution and advises main contractors on contractual and claim issues throughout the construction cycle. He has successfully represented contractors in the resolution of large-scale multimillion-dollar disputes through negotiation, mediation and arbitration, managing large multi-disciplinary teams in the claims and dispute process. He regularly advises contractors on issues related to NEC.

Synopsis

This presentation will cover the background, benefits and challenges to NEC in Hong Kong.







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Mr James Millen Director Diales

Synopsis

James is a Chartered Quantity Surveyor (MRICS) with over 25 years' industry experience, working across the UK, Australia, and the Asia Pacific region. He works both as a commercial advisor on live projects and as an independent quantum expert on major infrastructure, energy, transport, and resources developments.

Alongside expert appointments, James specialises in helping project teams make sense of complex challenges, whether commercial, contractual, or technical, and distilling them into clear, actionable strategies. His recent work includes unpacking the causes and consequences of major scope changes, tracing large volumes of technical documentation to support performance-based claims, and translating dense datasets into structured commercial arguments. He has deep experience with NEC3 and NEC4 contracts, having supported live delivery teams and dispute processes under both forms in the UK and Australia.

"Collaboration Can't Be Delegated: NEC4 and the Culture Shift That Starts With Us"

In Australia, collaborative contracting is well-established in form but not always in behaviour. What excites me about NEC4 is not the clauses themselves, but the mindset behind them. That's because no contract, NEC4 or otherwise, can change project cultures for us. It's about how we show up on a project and walk the pathways that the contract creates.

Singapore's adoption of NEC4 is a powerful opportunity, but it's not just about the document. It's about what kind of project culture we want to build.

This talk explores the shift from a 'you vs me about a problem' dynamic, to 'you and me vs the problem', using real NEC4 examples, including weather events, early warnings, and the concept of 'sanctions for silence', to show how the NEC4's mechanics can enable good project behaviours and collaboration.

But only if we let it! Singapore's opportunity isn't just to implement NEC4, it's to live it.





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The Society of Project Managers (SPM) is an association of professionals, primarily of the construction industry, with a common interest of promoting and developing the science and art of project management. promotes and propagates sound managerial, technical and commercial practices relating to project management profession with the of enhancing the quality of professional functions undertaken by members of the Society.

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Terms & Conditions

Payment

Payment for the seminar must be made before the course commencement date. Do notify us if an invoice is required for payment.

Payment Methods

- 1. Pay Now to UEN Number: S94SS0100J (please quote SEM202505)
- Bank transfer to DBS Current Account: 001 0540840
- 3. Send us a crossed cheque: Society of Project Managers, 200 Braddell Road, BCA Academy, Block H, #02-01, Singapore 579700

Replacement/Postponement

No postponement is allowed. A notice of replacement together with the full particulars of the new participant must be given to us at least 2 working days prior the event..

Cancellation

Written notice of replacement or withdrawal must be given at least 2 working days before the event date and a penalty charge of \$60 per participant will apply for absentees without written notice or "No-show".

More Information

SPM reserves the right to cancel or postpone any Seminar due to unforeseen circumstances. SPM will refund in full for cancellation of seminar.