



Society of  
Project  
Managers  
Singapore

Block H, Level 2,  
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Tel: 6748 8306  
Email: [info@spm.sg](mailto:info@spm.sg)  
Website: <http://www.sprojm.org.sg>

## SPM Webinar Series 2024/04

### Rethinking Contracting: A collaborative approach for competitive edge

**Speakers : Mr Clive Poh, Ms Xylia Chen,  
Dr Calvin Yeung, Mr Eugene De Rozario**

**Date : 24 May 2024**

**Time : 3.30pm to 6pm**

**Mode : Zoom**

**Who Should Attend :**

**Developers, Project Managers, Architects,  
Engineers, Quantity Surveyors, Contract Managers  
and Contractors.**

**Fee :**

**SPM Members : S\$30 nett**

**Non-SPM Members : S\$40 nett**

**Attendees will be awarded 4 CPD points by SPM**



Mr Clive Poh

#### Speaker Profile

Clive is a senior manager at the Procurement Policies Department at the Building and Construction Authority (BCA). In his role, he has been actively involved in collaborating with various firms and public sector agencies to implement collaborative contracting, including the pilots for the NEC contract.

Before joining BCA, Clive gained experiences in various roles at a law firm and a multi-disciplinary consultancy firm. His responsibilities included tendering, contract administration, and legal research focused on infrastructure and building projects.

Clive is also a certified NEC professional, recognized by the Chartered Institution of Civil Engineering Surveyors (CICES). He graduated from Project and Facilities Management from the National University of Singapore (NUS) and also holds a Masters degree in Project Management from NUS.

#### Synopsis

The presentation will focus on industry efforts in pushing the frontiers in collaborative contracting (CC) in Singapore's Built Environment sector and tips for firms to start their CC journey. Specifically, it will delve into: (a) the impetus and distinctive features of CC to mitigate risks and enhance project delivery, (b) a case study of BCA Braddell Campus Phase 2 Intensification Project's collaborative contracting journey, (c) practical guidelines for stakeholders to initiate and embrace CC in their projects.

In an effort to examine the benefits and challenges of collaborative contracting, CAG is experimenting with a real warehouse redevelopment project in a live operating environment. This presentation will also highlight: (a) the expected process for an early adopter of collaborative contracting, (b) the approach to collaborate with business partners to optimize the project scope, time, and cost, (c) the methods to justify the project and convince senior management, (d) the efforts to address the knowledge gap from traditional contracting, and (e) the challenges faced in a real project environment.



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Ms Xylia Chen

#### Speaker Profile:

Xylia is a Senior manager at the Campus Infrastructure Department at the Building and Construction Authority Academy (BCAA). She plays a key role in the procurement and contract administration of the BCA Braddell Campus Phase 2 Intensification Project. This project integrates several advance construction technologies through collaboration, including early contractor involvement. Emphasizing collaboration, she ensures the early engagement of project stakeholders, leading to increased efficiency and reduced time delays.

Xylia is a member (MSISV) of Singapore Institute of Surveyors and Valuers (SISV) and a certified NEC professional, recognised by the Chartered Institution of Civil Engineering Surveyors (CICES). She graduated from Project and Facilities Management from the National University of Singapore (NUS).

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Dr Calvin Yeung

#### Speaker Profile

Calvin Yeung has been working in the aviation industry in the last 25 years and with Changi Airport for more than 16 years. He has experiences in airport development projects, engineering innovation projects, airfield operations and maintenance, Terminal operations, airlines and ground handling operations. Currently, he is a project manager for the Engineering and Development cluster at Changi Airport Group.

In addition, he has keen interests in research and development activities, and the use of latest technology to manage large-scale and complex projects. During his time at Purdue University in the United States, he was accredited as Certified Member by the American Association of Airport Executives. He holds a degree in Aviation Management from the University of New South Wales, a Master's in Transportation System and Management and a Ph.D. in Built Environment from the National University of Singapore.

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Mr Eugene De Rozario,  
PBM

#### Speaker Profile

Eugene is the Head of Shimizu's Tender Department in Singapore. He brings with him his years of Tender experience in Dragages Singapore where he has worked for 30 years prior to joining Shimizu.

During his years with Dragages, Eugene has been involved in many aspects of the Built Environment including heading the Innovation and Building Maintenance departments. He has also been in charge of Project Management including Design & Build projects, Corporate Real Estate, Facility Management, Cost Engineering, Business Development and was the first to set up the Singapore Sports Hub PPP.

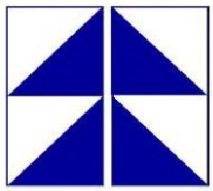
Eugene was in charge of the Design and Build of BEIH@Braddell campus which was a Collaborative Contracting model and familiar with DfMA requirements, having led MET, ACPS and PPVC projects. Besides his jobs, Eugene works with the network of government agencies through his many grassroots appointments managing HDB and private estate projects, People's Association projects as well as a serving Town Councilor, District Councilor and also a crisis spokesman.

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**The Society of Project Managers (SPM) is an association of professionals, primarily of the construction industry, with a common interest of promoting and developing the science and art of project management. It promotes and propagates sound managerial, technical and commercial practices relating to the project management profession with the view of enhancing the quality of professional functions undertaken by members of the Society.**

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